



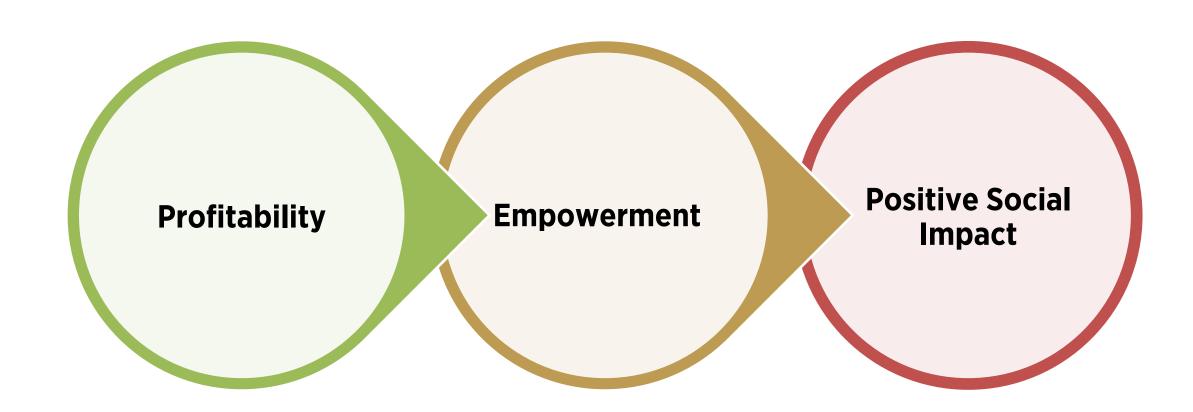
Financial Results for the year ended 31 December 2022





OVERVIEW

Philosophy





Our group

Food







Healthcare



Property





Financial Services



Restricted BEE structures









Other









Group & Associated Brands





























incorporating ca • connect



Some of our products



















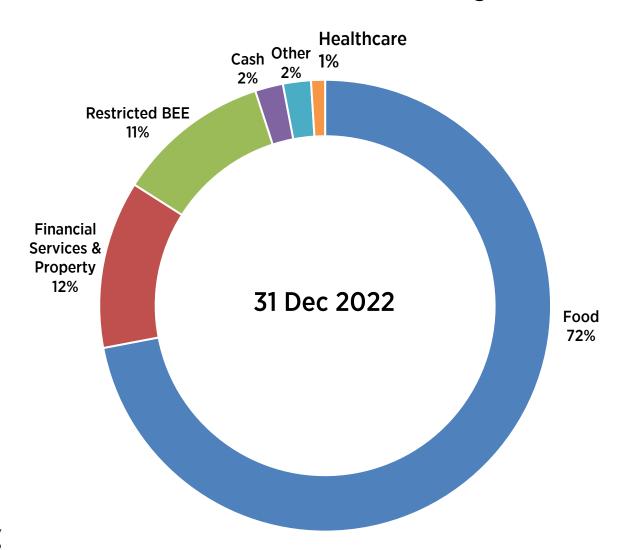
Unclaimed dividends project



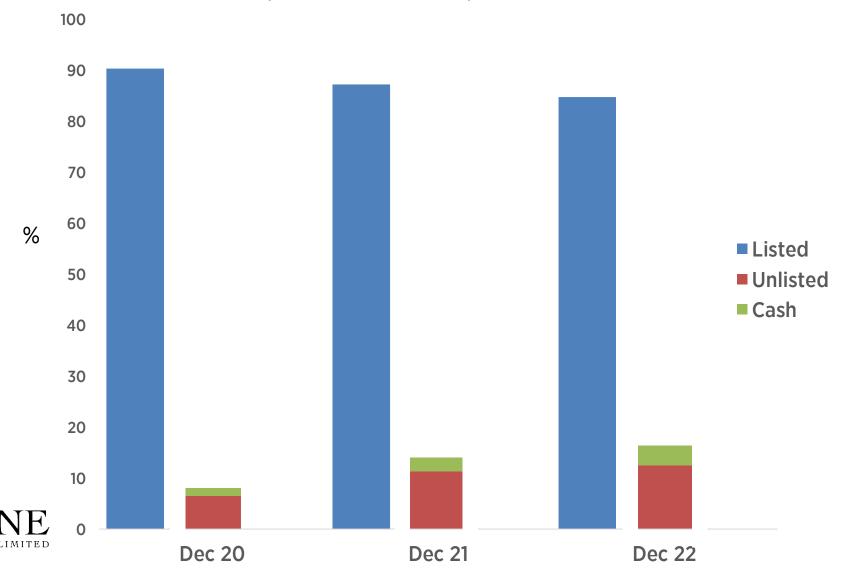
- During 2022, Brimstone embarked on a project to track down shareholders whose records were not up to date and who are owed unclaimed dividends
- While there is no obligation to locate these shareholders, Brimstone considers it a moral obligation to locate these shareholders, many of whom supported the company prior to even listing on the JSE
- To date, approx. R2.5m in unclaimed dividends have been paid out to 302 shareholders and a balance of R5.4m remain unclaimed



Contribution to Intrinsic Gross Asset Value by sector



Contribution to Intrinsic Gross Asset Value Listed, Unlisted, and Cash



Salient Features

- Revenue* R6.2bn (2021: R5.1bn)
- Operating profit* R509.6m (2021: R712.0m)
- Profit for the year R324.5m (2021: R920.9m)
- EPS 76.6 cents (2021: 292.3 cents)
- HEPS 69.0 cents (2021: 298.9 cents)
- Total assets R11.7bn (2021: R10.5bn)
- Dividend declared 33cps (2021: 30cps)



^{*}Includes continuing and discontinued operations





UNDERLYING INVESTMENT PERFORMANCE

Food













Sea Harvest (53.4%)

- Accounts for 34% of Brimstone's intrinsic gross asset value
- Hake volume losses due to FRAP and reduction in TAC
- Higher fuel and logistics costs
- EBIT R500m (2021: R670m)
- Australian acquisition of MG Kailis completed on 23 May 2022
- Dividend receivable 38cps R60.6m (11 Apr 23)
- Closing share price R12.00 (2021: R13.80)
- Latest closing price R9.89 (07 March 23)













Oceana (25.1%)

- Accounts for 37% of Brimstone's intrinsic gross asset value
- Shareholding of 32.7m shares, market value
 R2.1bn (Dec 2021: R1.8bn)
- Recorded R195.4m (2021: R193.3m) in equity accounted earnings to Sept 2022
- Received cash dividends of R194.1m (2021: R35.9m) during the year. Includes a delayed dividend of R80.9m iro 2021 year
- Closing share price R63.29 (Dec 2021: R55.54)
- Latest closing price R71.73 (07 Mar 23)

Financial Services & Property









AON Re Africa (18%)

- Equity accounted earnings of R13.9m (2021: R12.0m)
- Received dividends of R12.7m (2021: R8.0m) during the year
- Intrinsic gross asset value R78.1m
 (2021: R69.9m)







Equites (1.8%)

- Received dividends of R23.2m (2021: R22.2m) during the year
- Closing share price R16.84 (Dec 2021: R22.99)
- Revalued downwards by R85.8m at year end to R235.1m
- Latest closing price R15.16 (07 Mar 23)







FPG Property Fund (10.2%)

- Cape-based black owned and managed unlisted property fund with a property portfolio valued in excess of R7.5bn
- Portfolio of properties in the retail convenience market
- SA: GLA 309 587m²
- UK: GLA 28 850m²
- Participated in rights issue and invested a further R27m in the fund
- Received dividends of R3.3m (2021: R2.6m) during the year
- Revalued upwards by R55.7m to R312.3m at year end



Healthcare

















Obsidian Health (70%)

- A leading supplier of innovative healthcare solutions to private and public sector
- Decrease in sales of Covid-19 antigen test kits and PPE
- Increase in elective surgeries
- Contributed R5.2m to group profit (2021: R20.7m) during the year



Restricted BEE Structures









Phuthuma Nathi (2.8%)

- Received a dividend of R42.1m during the year
- Closing share price R133.11 (Dec 2021: R134.95)
- Revalued downwards by R3.5m to R252.3m
- Latest closing price R139.01 (07 Mar 23)







MTN Zakhele Futhi (1.5%)

- Closing share price R19.40 (Dec 2021: R31.00)
- Revalued downwards by R21.1m to R35.3m
- Latest closing price R20.01 (07 Mar 23)
- Matures on 25 Nov 2024







STADIO (5.1%)

- Received a maiden dividend of R2.0m during the year
- Closing share price R4.91 (Dec 2021: R3.75)
- Revalued upwards by R50.5m to R213.9m
- Latest closing price R4.50 (07 Mar 23)
- Lock-in until 5 Dec 2024







Milpark Education (12.8%)

- Milpark contributed R14.6m in equity accounted earnings (2021: R8.3m)
- Received dividends of R15.1m (2021: R17.1m) during the year
- Invested a further R20.4m in Milpark
 final part of CA Connect earlysettlement
- Intrinsic gross asset value R100.4m (2021: R92.9m)



Other









South African Enterprise Development (25%)

- Provides equity growth capital to high potential small and medium-sized enterprises
- Underlying investments
 - High Duty Castings (45%)
 - Tombake (32.6%)
 - Decision Inc. (48.4%)
 - ASG Holdings (33.5%)
 - Specialised Food Investment Holdings (46.4%)
 - Seapro SA (22.5%)
- SAED contributed R1.9m in equity accounted earnings (2021: R1.1m)
- Accrued a dividend of R1.6m (2021: R1.5m) during the year









FINANCIAL RESULTS

Group Income Statement

| Key line items R'000 | Dec 2022 | Dec 2021 | % Change | |
|---|-------------|-------------|-------------|--|
| Continuing operations | | | | SHG: R1.2bn (27%) |
| Sales and fee income | 6 137 165 | 4 979 804 | 23.2% | OBH: R74m (24%) |
| Dividends received | 75 687 | 74 922 | 1.0% | |
| Operating profit | 509 565 | 695 091 | (26.7%) | SHG: R203m (29%) |
| Fair value gains | 34 324 | 273 916 | (87.5%) | |
| Other investment losses | (38 253) | (57 591) | (33.6%) | SHG: R36m (deal costs) OGL 2021: R41m |
| Share of profits of associates and JV's | 228 351 | 256 840 | (11.1%) | |
| Finance costs (net) | (287 558) | (199 162) | 44.4% | |
| Profit before taxation | 446 429 | 969 094 | 53.9% | Tay rate 27.70/ |
| Tax expense | (121 920) | (205 941) | (40.8%) | Tax rate: 27.3% Prior year DTA adjust. and |
| Profit from continuing operations | 324 509 | 763 153 | (57.5%) | non-deductible exp. |
| Profit from discontinued operation | - | 157 708 | - | |
| Group profit for the year | 324 509 | 920 861 | (64.8%) | |
| | | | | |
| Profit attributable to equity holders of the parent | 189 934 | 731 903 | (74.0%) | |

Analysis of Dividends Received

| R'000 | Dec 2022 | Dec 2021 |
|--|-------------|-------------|
| Sea Harvest | 89 324 | 71 775 |
| Obsidian | 17 500 | - |
| Oceana | 194 116 | 35 890 |
| AON Re (net of minority share) | 7 636 | 4 804 |
| Milpark (net of minority share) | 7 680 | 8 705 |
| Phuthuma Nathi | 42 121 | 42 121 |
| Equites | 23 197 | 22 185 |
| Other | 13 316 | 13 108 |
| Total dividends received | 394 890 | 198 588 |
| Add: Minority share of associates dividends | 12 469 | 11 565 |
| Less: Dividend received from Sea Harvest (eliminated) | (89 324) | (71 775) |
| Less: Dividend received from Obsidian (eliminated) | (17 500) | - |
| Less: Dividends received from associates (reallocated) | (224 848) | (63 456) |
| Dividends received recognised in profit or loss | 75 687 | 74 922 |



Analysis of Fair Value Movements

| R'000 | Dec 2022 | Dec 2021 |
|-------------------------------|-------------|-------------|
| Life Healthcare | - | 351 932 |
| Zero Cost Collar (derivative) | - | (346 499) |
| Equites | (85 846) | 78 447 |
| STADIO Holdings | 50 535 | 78 417 |
| FPG Properties | 55 667 | 47 076 |
| MTN Zakhele Futhi | (21 098) | 38 795 |
| Phuthuma Nathi | (3 488) | 30 706 |
| Contingent consideration | 20 445 | (10 629) |
| Other | 18 109 | 5 671 |
| Total | 34 324 | 273 916 |



Share of Profits of Associates & JV's

| R'000 | Dec 2022 | Dec 2021 | % Change |
|---------|-------------|-------------|-------------|
| Oceana* | 195 431 | 233 975 | (16.5%) |
| Aon Re | 13 934 | 12 020 | 15.9% |
| Milpark | 14 603 | 8 337 | 75.2% |
| Other | 4 383 | 2 508 | 74.8% |
| Total | 228 351 | 256 840 | (11.1%) |

^{*} Included in other investment losses in the prior year is an amount of R40 640k relating to a "loss on deemed disposal" on dilution of Brimstone's interest in Oceana. Adjusting the share of profits line with this amount results in a net amount of R193 335k which is comparable with the current year.



Net Finance Costs

| R'000 | Dec 2022 | Dec 2021 |
|----------------------------------|-------------|-------------|
| Brimstone | 388 | 9 028 |
| Newshelf 1063 | 160 510 | 129 350 |
| Sea Harvest | 143 761 | 77 860 |
| Other subsidiaries (OBH and HOM) | 1 636 | 2 721 |
| Total finance costs | 306 295 | 218 959 |
| Interest income | (18 737) | (19 797) |
| Net finance costs | 287 558 | 199 162 |



Group Balance Sheet

| Key line items R'000 | Dec 2022 | Dec 2021 | % Change |
|------------------------------------|-------------|-------------|-------------|
| Property, plant and equipment | 2 408 651 | 2 253 348 | 6.9% |
| Goodwill and intangible assets | 2 445 085 | 1 641 820 | 48.9% |
| Investments in associates and JV's | 2 661 300 | 2 332 148 | 14.1% |
| Cash and cash equivalents | 375 133 | 862 931 | (43.5%) |
| Total assets | 11 656 772 | 10 498 264 | 11.0% |
| Non-current liabilities | (5 367 695) | (4 780 354) | 12.3% |
| Total liabilities | (6 853 565) | (6 107 748) | 12.2% |
| | | | |
| Ratio | Dec 2022 | Dec 2021 | Dec 2020 |
| Current ratio | 1.72x | 2.11x | 1.40x |
| Debt ratio/debt to asset ratio1 | 41.1% | 40.9% | 49.1% |

SHG: R259m (capex & MGK acq.)

SHG: R803m (MGK acq.)

OGL: R303m (FCTR)

SHG: R497m
Mainly MGK acq.

SHG: R645m (MGK acq. & R187m DTL on acq.)



 $_{1}\frac{Debt+CGT}{IGAV}$





INTRINSIC NET ASSET VALUE

INTRINSIC NAV DETAIL Listed investments

| Asset | % held | Valuation basis | Gross R'000 | Debt R'000 | CGT R'000 | INAV R'000 |
|-------------------|--------|-----------------|----------------|---------------|--------------|---------------|
| Oceana | 25.1% | Mkt value | 2 071 743 | - | - | 2 071 743 |
| Sea Harvest | 53.4% | Mkt value | 1 914 707 | - | - | 1 914 707 |
| Phuthuma Nathi | 2.8% | Mkt value | 252 300 | - | (3 365) | 248 935 |
| Equites | 1.8% | Mkt value | 235 063 | - | (11 330) | 223 733 |
| STADIO | 5.1% | Mkt value | 213 904 | - | (13 552) | 200 352 |
| MTN Zakhele Futhi | 1.5% | Mkt value | 35 285 | - | - | 35 285 |



INTRINSIC NAV DETAIL Unlisted investments

| Asset | % held | Valuation basis | Gross R'000 | Debt R'000 | CGT R'000 | INAV R'000 |
|---|---------|-----------------|----------------|---------------|--------------|---------------|
| FPG Property Fund | 10.2% | Book value | 312 348 | - | (32 947) | 279 401 |
| Milpark Education | 12.8% | Market approach | 100 470 | - | (6 246) | 94 224 |
| Aon Re Africa | 18.0% | PE valuation | 78 086 | - | (15 143) | 62 943 |
| Obsidian | 70% | Book value | 65 804 | - | (6 114) | 59 690 |
| Investment property | 100% | Market approach | 65 000 | - | - | 65 000 |
| Other Investments, Assets & Liabilities | Various | Valuation | 56 389 | - | 14 733 | 71 122 |
| SAED | 25% | Book value | 61 781 | - | - | 61 781 |



INTRINSIC NAV Summary

| Asset | Gross R'000 | Debt R'000 | CGT R'000 | INAV R'000 |
|---------------------------------|----------------|---------------|--------------|---------------|
| Listed | 4 723 002 | - | (28 247) | 4 694 755 |
| Unlisted | 739 878 | - | (45 717) | 694 161 |
| Cash / (Net debt) | 115 280 | (2 216 954) | - | (2 101 674) |
| Total | 5 578 160 | (2 216 954) | (73 964) | 3 287 242 |
| Intrinsic NAV per share (cents) | 2 248 | (894) | (30) | 1 325 |



Other Key Statistics

| R'000 | 31 Dec 2022 | 31 Dec 2021 | Change |
|--|----------------|----------------|--------------------|
| Intrinsic gross asset value | 5 578 160 | 5 512 768 | 1.2% |
| Book NAV | 3 323 504 | 2 924 444 | 13.6% |
| Book NAV per share (cents) | 1 339.6 | 1 180.3 | 13.5% |
| Intrinsic NAV | 3 287 242 | 3 255 610 | 1.0% |
| Intrinsic NAV per share (cents) | 1 325.0 | 1 314.0 | 0.8% |
| Market price per share (cents) Ordinary shares "N" Ordinary shares | 526 563 | 630 649 | (16.5%) (13.3%) |
| Discount to Intrinsic NAV Ordinary shares "N" Ordinary shares | 60.3% 57.5% | 52.1% 50.6% | |







QUESTIONS